ODK 2027 BUDGET

for approval by GA, 21 November 2026

in tDKK (DKK '000)

	2027 Budget	2026 BUDGET Format adjusted to 2027 Budget format for comparison	*Variance 2026-27 in tDKK*
INCOME			
Cash Income			
Institutional funding (cash income)			
Denmark - DANIDA SP3/ TopUp	156.000	*103.000*	*53.000*
Denmark - DANIDA other	9.000	*15.000*	*-6.000*
Global Partnership for Education (GPE/EOL)	92.500	134.100	*-41.600*
Other institutional funding	8.600	*18.295*	*-9.695*
Domestic Program income	600	*1.000*	*-400*
Pipeline	17.990	*16.632*	*1.359*
TOTAL Institutional funding (cash income)	284.690	*288.027*	*-3.336*
Public funding (cash income)			
Individual giving	23.009	*18.539*	*4.470*
Danmarksindsamlingen	3.000	*3.000*	*0*
Campaigns	500	*500*	*0*
Other income	50	*50*	*0*
TOTAL public funding (cash income)	26.559	*22.089*	*4.470*
TOTAL Cash Income (tDKK)	**311.249**	*310.116*	***1.134***
Distributable Income			
Project income	234.087	*258.820*	*-24.733*
Techinal assistance and Cost Recovery from projects	33.407	*28.188*	*5.219*
Indirect Cost Recovery from projects	20.697	*17.828*	*2.869*
Unrestricted public fundraising income	23.009	*18.539*	*4.470*
Unrestricted other operating income	60	*50*	*10*
TOTAL Distributable income (tDKK)	**311.259**	*323.426*	***-12.167***
COSTS			*0*
Sub-total Program cost (tDKK)	**-234.587**	*-258.820*	***24.233***
Other costs			
Salary and personel related costs	-50.961	*-46.555*	*4.406*
Operations (Finance, HR, IT, Admin, rent)	-6.388	*-5.840*	*548*
Communication & Fundraising	-6.200	*-4.800*	*1.400*
Public affairs, advocacy and domestic program	-670	*-670*	*0*
International Program	-394	*-214*	*180*
Secretary general and association	-594	*-685*	*-91*
Other costs	-500	*-500*	*0*
Oxfam Confederation (CFM)	-1.500	*-750*	*750*
Sub-total HQ/other cost (tDKK)	**-67.207**	*-60.014*	*-7.193*
Investment cases cost			
1. Public Fundraising investment case	-6.766	*-7.167*	*4.723*
2. Domestic Program investement case	-745	*-712*	*-18*
3. Institutional Fundraising investement case	-755	*-712*	*0*
4. Secretary General, strategic interventions	-3.000	*0*	*0*
Sub-total Investment cases cost (tDKK)	-11.265	*-8.591*	*4.705*
TOTAL COST (tDKK)	**-313.059**	*-327.425*	***-14.367***
RESULT			
Result - incl investment cases (tDKK)	-1.800	*-4.000*	*2.200*
Global Partnership for Education reversal/income	2.000	*3.000*	*-1.000*
Annual Result (tDKK), 31/12/2027	**200**	*-1.000*	*1.200*
			0
Equity	**20.104**	*19.904*	*200*
Accruals earmarked Global Partnership for Education	**0**	*2.000*	*-2.000*